

Commonwealth of Kentucky  
Elaine N. Walker, Secretary of State

PARP  
0614824  
Elaine N. Walker  
Secretary of State  
Received and Filed  
6/6/2011 3:36:04 PM  
Fee receipt: \$15.00

Elaine N. Walker  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

Annual Report  
Online Filing

ARP

**Company:** DUNKIN' BRANDS, INC.  
**Company ID:** 0614824  
**State of origin:** Delaware  
**Formation date:** 6/8/2005 12:00:00 AM  
**Date filed:** 6/6/2011 3:36:04 PM  
**Fee:** \$15.00

**Principal Office**

130 ROYALL STREET  
Legal Dept. 3 East A  
CANTON, MA 02021

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
306 W MAIN ST  
SUITE 512  
FRANKFORT, KY 40601

**Current Officers**

|           |                   |                                     |
|-----------|-------------------|-------------------------------------|
| President | NIGEL TRAVIS      | 130 ROYALL STREET, CANTON, MA 02021 |
| Secretary | RICHARD J. EMMETT | 130 ROYALL STREET, CANTON, MA 02021 |
| Treasurer | BONNIE MONAHAN    | 130 ROYALL STREET, CANTON, MA 02021 |

**Directors**

|          |                   |                                                                          |
|----------|-------------------|--------------------------------------------------------------------------|
| Director | JOHN L. LUTHER    | 130 ROYALL STREET, CANTON, MA 02021                                      |
| Director | TODD M. ABBRECHT  | THOMAS H. LEE PARTNERS, L.P., 100 FEDERAL ST, 35TH FL, BOSTON, MA 02110  |
| Director | ANDREW B. BALSON  | BAIN CAPITAL PARTNERS, LLC, 111 HUNTINGTON AVE., BOSTON, MA 02199        |
| Director | TODD M. COOK      | BAIN CAPITAL PARTNERS, LLC, 111 HUNTINGTON AVE., BOSTON, MA 02199        |
| Director | ANTHONY J. DINOVI | THOMAS H. LEE PARTNERS, L.P., 100 FEDERAL ST., 35TH FL, BOSTON, MA 02110 |
| Director | DAVID V. HARKINS  | THOMAS H. LEE PARTNERS, L.P., 100 FEDERAL ST., 35TH FL, BOSTON, MA 02110 |
| Director | SANDRA J. HORBACH | THE CARLYLE GROUP, 520 MADISON AVE., NEW YORK, NY 10022                  |
| Director | MARK E. NUNNELLY  | BAIN CAPITAL PARTNERS, LLC, 111 HUNTINGTON AVE., BOSTON, MA 02199        |
| Director | NIGEL TRAVIS      | 130 ROYALL STREET, CANTON, MA 02021                                      |
| Director | ANITA BALAJI      | THE CARLYLE GROUP, 520 MADISON AVE., NEW YORK, NY 10022                  |

**Signatures**

|                  |                   |
|------------------|-------------------|
| <b>Signature</b> | Richard J. Emmett |
| <b>Title</b>     | Secretary         |