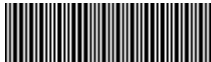


**KENTUCKY SECRETARY OF STATE
P.O.BOX 718
FRANKFORT, KY 40602**



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Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

IMPORTANT NOTICE

**EMERGENCY RESTORATION &
CONTRACTING, INC.**

did not file its 2023 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the company on October 4, 2023.

**EMERGENCY RESTORATION &
CONTRACTING, INC.
5900 POPLAR LEVEL ROAD
LOUISVILLE KY 40228**



Michael G. Adams

Secretary of State