LARP

Commonwealth of Kentucky Trey Grayson, Secretary of State

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Trey Grayson Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: THE RITZ-CARLTON HOTEL COMPANY, L.L.C.

Company ID: 0733725 State of origin: Delaware

Formation date: 7/13/2009 12:00:00 AM Date filed: 5/14/2010 9:34:15 AM

Fee: \$15.00

Principal Office

10400 FERNWOOD ROAD DEPT. 52/862 BETHESDA, MD 20817

Registered Agent Name/Address

CSC-LAWYERS INCORPORATING SERVICE COMPANY 421 W. MAIN STREET FRANKFORT, KY 40601

Members/Managers

ManagerSimon F Cooper10400 Fernwood Rd Bethesda, MD 20817ManagerHorace E Jordan Jr.10400 Fernwood Rd Bethesda, MD 20817ManagerPeter B Cole10400 Fernwood Rd Bethesda, MD 20817ManagerJ Weili Cheng10400 Fernwood Rd Bethesda, MD 20817

Signatures

Signature LAURA FLOYD
Title ASSISTANT SECRETARY