Commonwealth of Kentucky 1271625 Michael G. Adams, Secretary of St. KY Secretary of State

1271625 Michael G. Adams KY Secretary of State Received and Filed 3/30/2023 12:53:10 PM

Fee receipt: \$40.00

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

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For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

ESSEX & CO. SALON AND COLOR BAR LLC

Article II: The street address of the company's initial registered office in Kentucky is

9900 Corporate Campus Drive, Suite 3000, Louisville, KY 40223

and the name of the initial registered agent at that address is United States Corporation Agents, Inc.

Article III: The mailing address of the company's initial principal office is

1216 Wedgewood Dr, Bardstown, KY 40004

Article IV: The limited liability company is to be managed by **Members**

This Filing is Effective on Thursday, March 30, 2023 Executed by the Organizer on Thursday, March 30, 2023

Cheyenne Moseley

Title: Asst. Secretary of Legalzoom.com, Inc.

I, Cheyenne Moseley, consent to sign for United States Corporation Agents, Inc. who serves as the Registered Agent on behalf of the limited liability company.
on Thursday, March 30, 2023