

Commonwealth of Kentucky  
Michael G. Adams, Secretary of State

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1417825.06  
Michael G. Adams  
Secretary of State  
Received and Filed  
12/30/2024 12:00:00 AM  
Fee receipt: \$40

Michael G. Adams  
Secretary of State  
P. O. Box 718  
Frankfort, KY 40602-0718  
(502) 564-3490  
<http://www.sos.ky.gov>

Articles of Organization  
Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

**A&R CONSULTING LLC**

Article II: The name of the initial registered agent is

**REPUBLIC REGISTERED AGENT LLC**

and the street address of the entity's initial registered office in Kentucky is

**271 W. SHORT ST STE 410, LEXINGTON, KY 40507**

Article III: The mailing address of the entity's principal office is

**271 W SHORT ST STE 420, LEXINGTON, KY 40507**

Article IV: This entity is managed by **Members**.

This filing will be effective on **Monday, December 30, 2024**.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: ROBERT RUIZ**

I, **LOVETTE DOBSON**, consent to sign for **REPUBLIC REGISTERED AGENT LLC** who serves as the Registered Agent on behalf of this entity on Monday, December 30, 2024.