Commonwealth of Kentucky Michael G. Adams, Secretary of St

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0669326 Michael G. Adams KY Secretary of State Received and Filed 6/1/2022 10:14:48 AM Fee receipt: \$15.00

Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-11 (502) 564-3490 http://www.sos.ky.go		ARP
Company: Company ID: State of origin: Formation date: Date filed: Fee:	ERA FRANCHISE SYSTEMS LLC 0669326 Delaware 7/23/2007 12:00:00 AM 6/1/2022 10:14:48 AM \$15.00	
Principal Office 175 PARK AVENUE MADISON, NJ 07940		
Registered Agent Name/ CORPORATE CREATIONS 101 NORTH SEVENTH ST LOUISVILLE, KY 40202 Members/Managers	NETWORK INC.	
	gy Services Group LLC 175 Park Avenue, Madison, NJ 07940	
Signature Title	Seth I. Truwit SVP and Assistant Secretary	