Commonwealth of Kentucky Elaine N. Walker, Secretary of State

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Elaine N. Walker Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: HOLCIM (US) INC.

Company ID: 0420127 State of origin: Delaware

Formation date: 8/16/1996 12:00:00 AM Date filed: 2/25/2011 11:28:54 AM

Fee: \$15.00

Principal Office

201 JONES RD. WALTHAM, MA 02451

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Current Officers

CEO	Bernard Terver	201 Jones Road, Waltham, MA 02451
CFO	Rick Reinhart	201 Jones Road, Waltham, MA 02451
Secretary	Jay Tangney	201 Jones Road, Waltham, MA 02451

Directors

Director	William Barr	201 Jones Road, Waltham, MA 02451
Director	Roderick D Gillum	201 Jones Road, Waltham, MA 02451
Director	Benoit H Koch	201 Jones Road, Waltham, MA 02451

Signatures

SignatureSafaa GwanyTitleSupport Rep.