Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

1364227.06 Michael G. Adams Secretary of State Received and Filed 5/13/2024 12:00:00 AM Fee receipt: \$0

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Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

MLR SPEAKING AND CONSULTING LLC

Article II: The street address of the limited liability company's initial registered office in Kentucky is

2119 Kenilworth Place, Louisville, KY 40205

and the name of the initial registered agent at that office is Monica Rothgery.

Article III: The mailing address of the limited liability company's initial principal office is

2119 Kenilworth Place, Louisville, KY 40205

Article IV: The limited liability company is to be managed by Members.

Article V: This application will be effective on Monday, May 13, 2024.

This business is veteran-owned as defined by KRS 14A.2-070(45) and 14A.2-165.

l declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Organizer: Monica Rothgery

I, Monica Rothgery, consent to serve as the Registered Agent on behalf of this limited liability company.