LARP

Commonwealth of Kentucky Trey Grayson, Secretary of State

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Trey Grayson Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: RTM MID-AMERICA, LLC

Company ID: 0681928 State of origin: Indiana

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Principal Office

1155 PERIMETER CENTER WEST SUITE 1200 ATLANTA, GA 30338

Registered Agent Name/Address

CSC-LAWYERS INCORPORATING SERVICE COMPANY 421 WEST MAIN STREET FRANKFORT, KY 40601

Members/Managers

Manager STEPHEN E. HARE 1155 PERIMETER CENTER WEST STE 1200 ATLANTA, GA

30338

Manager NILS H. OKESON 1155 PERIMETER CENTER WEST STE 1200 ATLANTA, GA

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Manager ROLAND C. SMITH 1155 PERIMETER CENTER WEST STE 1200 ATLANTA, GA

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Signatures

Signature Nils H. Okeson Manager