

**Commonwealth of Kentucky
Michael G. Adams, Secretary of State**

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Michael G. Adams
Secretary of State
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Michael G. Adams
Secretary of State
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**Articles of Organization
Limited Liability Company**

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

SPAULDING FAMILY HOLDINGS LLC

Article II: The name of the initial registered agent is

Stephen Spaulding

and the street address of the entity's initial registered office in Kentucky is

115 Kruempelman Drive, Fort Mitchell, KY 41011

Article III: The mailing address of the entity's principal office is

115 Kruempelman Drive, Fort Mitchell, KY 41011

Article IV: This entity is managed by **Members**.

This filing will be effective on **Monday, October 14, 2024**.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: Stephen Spaulding**

I, **Stephen Spaulding**, consent to serve as the Registered Agent on behalf of this entity on Monday, October 14, 2024.