Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

1362029.06 Michael G. Adams Secretary of State Received and Filed 5/2/2024 12:00:00 AM Fee receipt: \$40

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Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

SQUARE 1 STRATEGIES L.L.C.

Article II: The street address of the limited liability company's initial registered office in Kentucky is

888 U.S. 23 South, Paintsville, KY 41240

and the name of the initial registered agent at that office is Jaryd Crum.

Article III: The mailing address of the limited liability company's initial principal office is

888 U.S. 23 South, Paintsville, KY 41240

Article IV: The limited liability company is to be managed by Members.

Article V: This application will be effective on Thursday, May 2, 2024.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Organizer: Jaryd H. Crum

I, Jaryd Crum, consent to serve as the Registered Agent on behalf of this limited liability company.