Commonwealth of Kentucky Michael G. Adams, Secretary of St

1119031 Michael G. Adams KY Secretary of State Received and Filed

9/21/2021 2:50:13 PM Fee receipt: \$15.00

Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: HOLCIM PARTICIPATIONS US Inc.

Company ID: 1119031 State of origin: Delaware

Formation date: 11/2/2020 12:00:00 AM Date filed: 9/21/2021 2:50:13 PM

Fee: \$15.00

Principal Office

6211 N Ann Arbor Rd Dundee, MI 48131

Registered Agent Name/Address

CT Corporation System 306 W Main St Ste 512 Frankfort, KY 40601

Current Officers

CFO	IAN JOHNSTON	6211 ANN ARBOR ROAD
President	TOUFIC TABBARA	6211 ANN ARBOR ROAD
President	JAY MOREAU	6211 ANN ARBOR ROAD
Treasurer	THERESE HOULAHAN	6211 ANN ARBOR ROAD
Secretary	CRAIG KNOT	6211 ANN ARBOR ROAD
Assistant Secretary	JODIE EARLE	6211 ANN ARBOR ROAD
Vice President	ANTHONY BOND	6211 ANN ARBOR ROAD

Directors

Director	RENÉ THIBAULT	6211 ANN ARBOR ROAD
Director	TOUFIC TABBARA	6211 ANN ARBOR ROAD
Director	IAN JOHNSTON	6211 ANN ARBOR ROAD
Director	JAY MOREAU	6211 ANN ARBOR ROAD

Signatures

Signature LEANDRO CORREA
Title AUTHORIZED AGENT