Commonwealth of Kentucky Michael G. Adams, Secretary of State

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

ONE ROAD LOGISTIC LLC

Article II: The street address of the limited liability company's initial registered office in Kentucky is

9214 Tamarack Grove Ln, Louisville, KY 40291

and the name of the initial registered agent at that office is SALAM AL JABBARI.

Article III: The mailing address of the limited liability company's initial principal office is

9214 Tamarack Grove Ln, Louisville, KY 40291

Article IV: The limited liability company is to be managed by Members.

Article V: This application will be effective on Thursday, May 2, 2024.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Organizer: SALAM AL JABBARI

I, SALAM AL JABBARI, consent to sign for SALAM AL JABBARI who serves as the Registered Agent on behalf of this limited liability company.

KLC

5/2/2024 12:00:00 AM

1361931.06 Michael G. Adams

Secretary of State Received and Filed

Fee receipt: \$40