LARP

Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

0072533 Alison Lundergan Grimes KY Secretary of State Received and Filed

6/15/2016 11:30:15 AM Fee receipt: \$15.00

Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

Annual Report Online Filing

ARP

Company: NALCO COMPANY LLC

Company ID: 0072533 State of origin: Delaware

Formation date: 7/14/1976 12:00:00 AM Date filed: 6/15/2016 11:30:15 AM

Fee: \$15.00

Principal Office

1601 W. DIEHL RD. NAPERVILLE, IL 60563-1198

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Members/Managers

Manager Douglas M Baker 1601 W. Diehl Road, Naperville, IL 60563
Manager Daniel J Schmechel 1601 W. Diehl Road, Naperville, IL 60563
Manager James J Seifert 1601 W. Diehl Road, Naperville, IL 60563

Signatures

Signature Daniel J Lundberg
Title Tax Manager