

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State
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Michael G. Adams
Secretary of State
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**Annual Report
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ARP

Company: THE JOHNS HOPKINS UNIVERSITY INCORPORATED
Company ID: 0557633
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Principal Office

TAX OFFICE
3910 KESWICK ROAD
N4327-B 4TH FLOOR
BALTIMORE, MD 21211

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

President	RONALD J. DANIELS	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Secretary	MAUREEN S. MARSH	242 GARLAND HALL, 3400 N Charles St Baltimore, MD 21218
Vice President	LAURENT HELLER	249 GARLAND HALL, 3400 NORTH CHARLES STREET, 249 GARLAND HALL, BALTIMORE, MD 21218
Vice President	KATHERINE ATEs	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Vice President	CYBELE BJORKLUND	1101 EAST 33RD STREET, SUITE B301, BALTIMORE, MD 21218
Vice President	HEIDI CONWAY	1101 EAST 33RD STREET, SUITE E100, BALTIMORE, MD 21218
Vice President	HELENE GRADY	3910 KESWICK RD, N5198, BALTIMORE, MD 21211
Vice President	ANDREW A. GREEN	3910 KESWICK, N2600, BALTIMORE, MD 21211
Vice President	SUNIL KUMAR	265 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Vice President	THOMAS LEWIS	1101 EAST 33RD STREET, SUITE B301, BALTIMORE, MD 21218
Vice President	ROBERT MCLEAN	3910 KESWICK RD, N3138, BALTIMORE, MD 21211
Vice President	JASON PERLIONI,	301 W 29TH STREET, SUITE 2004, BALTIMORE, MD 21211
Executive	PAUL ROTHMAN	733 N BROADWAY, BALTIMORE, MD 21205
Vice President	ARTHUR PINEAU	113 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Vice President	JANE SCHLEGEL	258 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Vice President	FREDERIC SCHROEDER	235 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Executive	RALPH SEMMEL	11100 JOHNS HOPKINS ROAD, LAUREL, MD 20723
Vice President	ALICIA WILSON	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218

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Directors

Director	LOUIS J. FORSTER	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	ANTHONY A. ANDERSON	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	SARAH B. O'HAGAN	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	WILLIAM CONWAY, JR.	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	JAMES ANDERSON	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	JEFFREY H. ARONSON	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	JEFFREY BARBER	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	CHAOMEI CHEN	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	RENEE CHENAULT-FATTAH	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	CHARLES CLARVIT	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	ANTHONY N. COLES	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	BLAKE CORDISH	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	SUSAN DAIMLER	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	RONALD J. DANIELS	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	MARY ANN DICKSON	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	ANDREAS DRACOPOULOS	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	ROGER FAXON	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	PAMALA P. FLAHERTY	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	TAYLOR HANEX	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	MICHAEL HANKIN	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	CHARLES HOMCY	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	BAHIJA JALLAL	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	SOLOMON KUMIN	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	ETHAN LEDER	242 GARLAND HALL, 3400 NORTH CHARLES STREET

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Director	ROSS MARGOLIES	BALTIMORE, MD 21218 242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	WILLIAM MILLER	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	STEPHEN MOORE	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	HEATHER MURREN	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	MORRIS W. OFFIT	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	KAREN PEETZ	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	ANIKA M. PENN	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	MICHAEL ROSENBAUM	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	GARY ROUGHHEAD	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	CHARLES SCHARF	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	CHARLES SCHEELER	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	MAYO SHATTUCK III	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	ANDREW J. SHECHTEL	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	WILLIAM STROMBERG	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218
Director	CI-YING SUN	242 GARLAND HALL, 3400 NORTH CHARLES STREET BALTIMORE, MD 21218

Signatures

**Signature
Title**

DAVID JACOBSON
TAX MANAGER