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Michael G. Adams
Kentucky Secretary of State
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ARTICLES OF ORGANIZATION

R&R Design & Manufacturing, LLC

To the Secretary of State Commonwealth of Kentucky

Pursuant to the provisions of Chapter 275.025 and 275.376 of the Kentucky Revised Statutes, the undersigned applies to qualify and for that purpose submits the following statements:

Article 1. The name of the limited liability company is: R&R Design & Manufacturing, LLC

Article 2. The street address of the limited liability company's initial registered office in Kentucky is:

2335 Buttermilk Crossing Suite 303, Crescent Springs, KY 41017

and the name of the initial registered agent at that office is KMK Service Corp.

Article 3. The mailing address of the limited liability company's initial principal office is:

2791 Circleport Drive, Erlanger, KY 41018

Article 4. The limited liability company is to be managed by manager(s).

Article 5. The Articles of Organization will be effective on June 30, 2023.

Article 6. The sole shareholder and director of record as of the date of filing these Articles of Organization with the Kentucky Secretary of State, unanimously voted to convert R & R Design & Manufacturing, Inc., a Kentucky corporation to R&R Design & Manufacturing, LLC, a Kentucky limited liability company and a Plan of Conversion was adopted accordingly.

Article 7. The current number of outstanding of shares of R & R Design & Manufacturing, Inc. is 100. The shareholder of R & R Design & Manufacturing, Inc. of record as of the date of filing these Articles of Organization with the Kentucky Secretary of State shall be issued all the membership interests of the limited liability company. The outstanding shares of R & R Design & Manufacturing, Inc. shall then be cancelled.

Number of outstanding shares: 100

Number of votes entitled to be cast by each voting group entitled to vote separately on the conversion: 100

Number of votes of each voting group indisputably represented at the meeting: 100

Number of votes in favor of conversion: 100

Number of votes against the conversion: 0

The number of votes cast for the conversion was 100%, which was sufficient for approval by all voting groups.

Date: June 27, 2023

I declare under penalty of perjury under the laws of the Commonwealth of Kentucky that the foregoing is true and correct.

DocuSigned by:

Mark E. Sims

Mark E. Sims, Organizer

The undersigned consents to serve as the registered agent on behalf of the limited liability company.

KMK Service Corp.

DocuSigned by:

By:

Robert C. Lesan III

Name: Robert C. Lesan III

Title: Vice President

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