Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: CARROLS RESTAURANT GROUP, INC

Company ID: 1051333 State of origin: Delaware

Formation date: 3/11/2019 12:00:00 AM Date filed: 6/3/2021 9:49:16 AM

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Principal Office

968 JAMES STREET SYRACUSE, NY 13203

Registered Agent Name/Address

CORPORATION SERVICE COMPANY 421 WEST MAIN STREET FRANKFORT, KY 40601

Current Officers

Daniel T. Accordino	968 James Street	Syracuse, NY 13203
Daniel T. Accordino	968 James Street	Syracuse, NY 13203
Anthony E. Hull	968 James Street	Syracuse, NY 13203
Jared L. Landaw	968 James Street	Syracuse, NY 13203
	Daniel T. Accordino Anthony E. Hull	Daniel T. Accordino 968 James Street Anthony E. Hull 968 James Street

Directors

Director	Alex Sloane	968 James Street	Syracuse, NY 13203
Director	Daniel T. Accordino	968 James Street	Syracuse, NY 13203
Director	David Harris	968 James Street	Syracuse, NY 13203
Director	Deborah M. Derby	968 James Street	Syracuse, NY 13203
Director	Hannah Stone Craven	968 James Street	Syracuse, NY 13203
Director	Lawrence E. Hyatt	968 James Street	Syracuse, NY 13203
Director	Matthew Dunnigan	968 James Street	Syracuse, NY 13203
Director	Matthew Perelman	968 James Street	Syracuse, NY 13203
Director	Christopher Finazzo	968 James Street	Syracuse, NY 13203

Signatures

Signature Jared L. Landaw
Title SECRETARY