

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

1293833
Michael G. Adams
KY Secretary of State
Received and Filed

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7/12/2023 9:29:03 AM
Fee receipt: \$40.00

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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

THE PARLOR SALON & SPA LLC

Article II: The street address of the company's initial registered office in Kentucky is

2512 Burlington Pike, Burlington, KY 41005-7569

and the name of the initial registered agent at that address is **Monica Brummer**

Article III: The mailing address of the company's initial principal office is

2512 Burlington Pike, Burlington, KY 41005-7569

Article IV: The limited liability company is to be managed by **Members**

This Filing is Effective on Wednesday, July 12, 2023

Executed by the Organizer on Wednesday, July 12, 2023

Monica Brummer

Title: Member

I, **Monica Brummer**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Wednesday, July 12, 2023