

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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1304233
Michael G. Adams
KY Secretary of State
Received and Filed

8/28/2023 3:18:05 PM

Fee receipt: \$40.00

Michael G. Adams
Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

BRAND GROWTH CONSULTING L.L.C.

Article II: The street address of the company's initial registered office in Kentucky is

9900 Corporate Campus Drive, Suite 3000, Louisville, KY 40223

and the name of the initial registered agent at that address is **United States Corporation Agents, Inc.**

Article III: The mailing address of the company's initial principal office is

PO Box 7863, Louisville, KY 40257

Article IV: The limited liability company is to be managed by **Members**

This Filing is Effective on Monday, August 28, 2023

Executed by the Organizer on Monday, August 28, 2023

Cheyenne Moseley

Title: Asst. Secretary
of Legalzoom.com,
Inc.

I, **Cheyenne Moseley**, consent to sign for **United States Corporation Agents, Inc.** who serves as the Registered Agent on behalf of the limited liability company.
on Monday, August 28, 2023