ARTICLES OF ORGANIZATION FOR BOYD TRUCK CENTERS, LLC

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Michael G. Adams Kentucky Secretary of State Received and Filed: 6/29/2023 10:05 AM Fee Receipt: \$40.00

The undersigned, serving as the organizer, hereby forms a Kentucky limited liability company pursuant to the Chapters 14A and 275 of the Kentucky Revised Statutes, as follows:

ARTICLE I NAME

The name of the limited liability company shall be Boyd Truck Centers, LLC (the "Company").

ARTICLE II INITIAL REGISTERED OFFICE AND INITIAL REGISTERED AGENT

The street address of the Company's initial registered office shall be 400 West Market Street, Suite 1800, Louisville, Kentucky 40202-3352. The name of the Company's initial registered agent at that office shall be S & H Louisville, LLC.

ARTICLE III INITIAL PRINCIPAL OFFICE

The mailing address of the initial principal office of the Company shall be 10001 Linn Station Road, Louisville, Kentucky 40223.

ARTICLE IV MANAGEMENT

The Company shall be managed by Managers.

IN WITNESS WHEREOF, the undersigned has duly executed these Articles of Organization, this th day of June, 2023.

Tom Halbleib, Organizer

STATEMENT OF CONSENT OF INITIAL REGISTERED AGENT

Pursuant to KRS 14A.4-010, the undersigned as the initial registered agent, and agent for service of process identified in Article 2 of the Articles of Organization of Boyd Truck Centers, LLC (the "Company") hereby consents to serve the Company in that capacity until such time as such appointment is terminated or the initial registered agent resigns in accordance with the Kentucky Limited Liability Company Act.

S & H LOUISVILLE, LLC

By: Tom Halbleib, Member

This foregoing instrument prepared by:

Tom Halbfeib, Esq. STITES & HARBISON 400 West Market Street

Suite 1800

Louisville, Kentucky 40202-3352