

Commonwealth of Kentucky  
Michael G. Adams, Secretary of State

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Michael G. Adams  
KY Secretary of State  
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Michael G. Adams  
Secretary of State  
P. O. Box 718  
Frankfort, KY 40602-0718  
(502) 564-3490  
<http://www.sos.ky.gov>

Certificate of Authority

FBE

Pursuant to the provisions of KRS 14A.9 - 030 the undersigned hereby applies for authority to transact business in Kentucky on behalf of the entity named below and, for that purpose, submits the following statements.

1. The business entity is a **nonprofit corporation**.
2. The name of the entity is: **LEAN ENTERPRISE INSTITUTE, INC.**
3. The state or country whose law the entity is organized is **Massachusetts**.
4. The date of organization is **8/1/1997** and the period of duration is **perpetual**.

**5. Principal Office**

867 Boylston St. 5th Floor  
Boston, MA 02116

**6. Required Representatives**

<b>Officer</b>	Joshua Howell	867 Boylston St. Boston 5th Floor	MA	02116
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**7. Registered Agent/Office**

Registered Agents Inc  
212 N. 2nd Street, STE 100  
Richmond, KY 40475

I, **David Roberts**, consent to sign for **Registered Agents Inc** who serves as the **Registered Agent** on behalf of this Entity.  
on Friday, December 1, 2023

As the Authorized Representative, I, **Joshua Howell**, declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct. Title: **President**