Commonwealth of Kentucky Michael G. Adams, Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

EM ASSOCIATES LLC

Article II: The name of the initial registered agent is

Efrain Mora

and the street address of the entity's initial registered office in Kentucky is

4204 Hickoryview Dr, Louisville, KY 40299

Article III: The mailing address of the entity's principal office is

4204 hickoryview Dr, Louisville, KY 40299

Article IV: This entity is managed by **Members**.

This filing will be effective on Monday, November 11, 2024.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: Efrain Mora**

I, **Efrain Mora**, consent to serve as the Registered Agent on behalf of this entity on Monday, November 11, 2024.