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Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

1344135 Michael G. Adams Received and Filed

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the company is

BLACKFORD & COMPANY LLC

Article II: The street address of the company's initial registered office in Kentucky is

212 N. 2nd St. STE 100, Richmond, KY 40475

and the name of the initial registered agent at that address is Registered Agents Inc

Article III: The mailing address of the company's initial principal office is

212 N. 2nd St. STE 100, Richmond, KY 40475

Article IV: The limited liability company is to be managed by Members

Article V:

This Filing is Effective on Friday, February 23, 2024 Executed by the Organizer on Friday, February 23, 2024

Robin Jones

Title: Authorized Representative

I, David Roberts, consent to sign for Registered Agents Inc who serves as the Registered Agent on behalf of the limited liability company. on Friday, February 23, 2024