

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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1417436.09
Michael G. Adams
Secretary of State
Received and Filed
12/26/2024 12:00:00 AM
Fee receipt: \$40

Michael G. Adams
Secretary of State
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Articles of Incorporation
Profit Corporation

PAI

Pursuant to KRS 14A and KRS 271B, the undersigned hereby forms a business corporation and for that purpose sets forth the following:

Article I: The name of the profit corporation is

ROBERT KIRKMAN, Inc.

Article II: The number of shares the corporation is authorized to issue is **1000**

Article III: The name of the initial registered agent is

eResidentAgent, Inc.

and the street address of the entity's initial registered office in Kentucky is

306 West Main Street, Suite 512, Frankfort, KY 40601

Article IV: The mailing address of the entity's principal office is

6345 Balboa Blvd., Bldg 4, Ste 375, Encino, CA 91316

Article V: The name and mailing address of the incorporator is as follows:

Incorporator	Robert Kirkman	6345 Balboa Blvd., Bldg 4, Ste 375, Encino, CA 91316
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This filing will be effective on **Thursday, December 26, 2024.**

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Incorporator: Robert Kirkman**

I, **Erika Easter, Vice President and Senior Counsel**, consent to sign for **eResidentAgent, Inc.** who serves as the Registered Agent on behalf of this entity on Thursday, December 26, 2024.