

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

PARP
0146938
Alison Lundergan Grimes
KY Secretary of State
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Alison Lundergan Grimes
Secretary of State
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**Annual Report
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ARP

Company: ARMSTRONG WORLD INDUSTRIES, INC.
Company ID: 0146938
State of origin: Pennsylvania
Formation date: 5/2/1986 12:00:00 AM
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Principal Office

2500 COLUMBIA AVENUE
LANCASTER, PA 17603

Registered Agent Name/Address

CSC-LAWYERS INCORPORATING SERVICE COMPANY
421 WEST MAIN STREET
FRANKFORT, KY 40601

Current Officers

CEO	MATTHEW J. ESPE	48 FARRIER LANE, NEWTOWN SQUARE, PA 19073
President	MATTHEW J. ESPE	48 FARRIER LANE, NEWTOWN SQUARE, PA 19073
Assistant Secretary	CHRISTOPHER S. PARISI	1474 STOCK GRANGE DRIVE, DOWNINGTOWN, PA 19335
Secretary	MARK A. HERSHEY	9 VETERAN WAY, MALVERN, PA 19335
Treasurer	THOMAS J. WATERS	1103 WHEATLAND AVENUE, LANCASTER, PA 17603

Directors

Director	STANLEY A. ASKREN	408 E. SECOND STREET, MUSCATINE, IA 52761
Director	JAMES C. MELVILLE	100 SECOND STREET S.E., MINNEAPOLIS, MN 55414
Director	TAO HUNG	430 SOUTH AVENUE, GLENCOE, IL 60022
Director	JAMES J. O'CONNOR	77 WEST WACKER DRIVE, SUITE 3900, CHICAGO, IL 60601
Director	JOHN J. ROBERTS	115 E. MONTGOMERY AVENUE, UNIT 101, ARDMORE, PA 19003
Director	RICHARD WENZ	26429 BRICK LANE, BONITA SPRINGS, FL 34134
Director	JAMES J. GAFFNEY	10551 WILSHIRE BOULEVARD, APT. 1002, LOS ANGELES, CA 90024
Director	LARRY S. MCWILLIAMS	1325 WOODED WAY, BRYN MAWR, PA 19010
Director	MICHAEL F. JOHNSTON	133 MONTE CARLO DRIVE, PALM BEACH GARDENS, FL 33418
Director	KEVIN BURNS	345 CALIFORNIA STREET, SAN FRANCISCO, CA 94104
Director	JEFF LIAW	345 CALIFORNIA STREET, SAN FRANCISCO, CA 94104
Director	MATTHEW J. ESPE	48 FARRIER LANE, NEWTOWN SQUARE, PA 19073

Signatures

Signature	CHRISTOPHER S. PARISI
Title	ASST. SECRETARY