

Kentucky Secretary of State Annual Report

This Annual Report was submitted electronically

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| Company | MICHELIN NORTH AMERICA, INC. |
| Company ID | 0156538.09.99998 |
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Principal Office

ATTN: TAX DEPT.
P. O. BOX 19001
GREENVILLE, SC 296029001

Registered Agent

C T CORPORATION SYSTEM
KENTUCKY HOME LIFE BUILDING
LOUISVILLE, KY 40202

Officers

| | | |
|----------------|----------------------|---------------------------------------|
| President | James M Micali | One Parkway South Greenville SC 29602 |
| Secretary | Mark I Williams | One Parkway South Greenville SC 29602 |
| Vice President | Jean Michael Guillon | One Parkway South Greenville SC 29602 |

Directors

| | | |
|----------|---------------------|---------------------------------------|
| Director | James M Micali | One Parkway South Greenville SC 29602 |
| Director | JEAN MICHEL GUILLON | One Parkway South Greenville SC 29602 |
| Director | ERIC LE CORRE | One Parkway South Greenville SC 29602 |

Signatures

| | |
|------------------|----------------|
| Signature | Kelly Campbell |
| Title | Tax Analyst |