

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State
Received and Filed

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Michael G. Adams
Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

TANGLEWOOD CONTRACTING LLC

Article II: The street address of the company's initial registered office in Kentucky is

212 N. 2nd St. STE 100, Richmond, KY 40475

and the name of the initial registered agent at that address is **Registered Agents Inc.**

Article III: The mailing address of the company's initial principal office is

201 Miller Drive Apt 1, Richmond, KY 40475-3025

Article IV: The limited liability company is to be managed by **Members**

This Filing is Effective on Wednesday, September 27, 2023

Executed by the Organizer on Wednesday, September 27, 2023

James Ian Heckman

Title: Member

I, **David Roberts**, consent to sign for **Registered Agents Inc.** who serves as the Registered Agent on behalf of the limited liability company.
on Wednesday, September 27, 2023