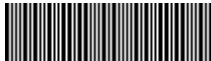


KENTUCKY SECRETARY OF STATE  
P.O.BOX 718  
FRANKFORT, KY 40602



1203540

First Class Mail  
US Postage Paid  
Frankfort, KY  
Permit No. 888

**Revocation of Certificate of Authority**

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

**IMPORTANT NOTICE**

**POLICY AND RESEARCH L.L.C.**

did not file its 2023 annual report within sixty days after it was due. Accordingly, the Secretary of State revoked the limited liability company's authority to transact business in Kentucky on October 4, 2023.

**POLICY AND RESEARCH L.L.C.  
8434 OAK ST  
NEW ORLEANS LA 70118**



*Michael G. Adams*

Secretary of State