Commonwealth of Kentucky Michael G. Adams, Secretary of St.

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Michael G. /.......
KY Secretary of State
Received and Filed

11/16/2023 12:00:00 AM Fee receipt: \$176.00

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Certificate of Authority

RCA

Pursuant to the provisions of KRS 14A.9 - 030 the undersigned hereby applies for authority to transact business in Kentucky on behalf of the entity named below and, for that purpose, submits the following statements.

- 1. The business entity is a limited liability company.
- 2. The name of the entity is: POLICY AND RESEARCH L.L.C
- 3. The name of the entity to be used in Kentucky is (if applicable): POLICY AND RESEARCH L.L.C.
- 4. It is an entity organized and existing under the laws of the state of Louisiana.
- 5. The date of organization is 9/21/2004 and the period of duration is perpetual

Principal Office

8434 Oak St New Orleans, LA 70118

Registered Agent Name/Address

Business Filings Incorporated 306 W. Main St Ste 512 Frankfort, KY 40601

Members/Managers

Member	Lynne Jenner	8434 Oak Street
Member	Eric Jenner	8434 Oak Street

- 6. Jordan Lashley, Operations Manager, on 11/16/2023
- 7. I, Business Filings Incorporated, consent to serve as the registered agent on behalf of the this entity on 11/16/2023