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Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

0558541 Alison Lundergan Grimes KY Secretary of State Received and Filed

6/24/2019 8:52:07 AM Fee receipt: \$15.00

Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: CUBIST PHARMACEUTICALS, LLC

Company ID: 0558541 State of origin: Delaware

Formation date: 4/21/2003 12:00:00 AM Date filed: 6/24/2019 8:52:07 AM

Fee: \$15.00

Principal Office

65 HAYDEN AVENUE LEXINGTON, MA 02421

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Members/Managers

Manager	Carlos Fernandez	WEYSTRASSE 20, 6000 LUCERNE 6, SWITZERLAND
Manager	Daniel Mousson	WEYSTRASSE 20, 6000 LUCERNE 6, SWITZERLAND
Manager	Franz Escherich	WEYSTRASSE 20, 6000 LUCERNE 6, SWITZERLAND
Manager	Pascal Bronnimann	WEYSTRASSE 20, 6000 LUCERNE 6, SWITZERLAND

Signatures

Signature Brian DiMaria
Title Tax Director