

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

LARP

0558541

Michael G. Adams
KY Secretary of State

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Michael G. Adams
Secretary of State
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**Annual Report
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ARP

Company: CUBIST PHARMACEUTICALS, LLC
Company ID: 0558541
State of origin: Delaware
Formation date: 4/21/2003 12:00:00 AM
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Principal Office

65 HAYDEN AVENUE
LEXINGTON, MA 02421

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Members/Managers

Member	Carlos Fernandez	WEYSTRASSE 20, 6000 LUCERNE 6, SWITZERLAND
Member	Daniel Mousson	WEYSTRASSE 20, 6000 LUCERNE 6, SWITZERLAND
Member	Franz Escherich	WEYSTRASSE 20, 6000 LUCERNE 6, SWITZERLAND

Signatures

Signature	Karen R Ettelman
Title	Authorized Agent