

Commonwealth of Kentucky
Elaine N. Walker, Secretary of State

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Elaine N. Walker
Secretary of State
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Secretary of State
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Annual Report
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ARP

Company: CUBIST PHARMACEUTICALS, INC.
Company ID: 0558541
State of origin: Delaware
Formation date: 4/21/2003 12:00:00 AM
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Principal Office

65 HAYDEN AVENUE
LEXINGTON, MA 02421

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

CEO	MICHAEL W BONNEY	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Secretary	TAMARA L. JOSEPH	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Treasurer	MICHAEL J. TOMSICEK	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Vice President	DAVID W.J. MCGIRR	65 HAYDEN AVENUE, LEXINGTON, MA 02421

Directors

Director	KENNETH M BATE	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MARTIN ROSENBERG	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	J. MATTHEW SINGLETON	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MICHAEL W. BONNEY	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MARTIN H. SOETERS	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MICHAEL W. WOOD	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MARK H. CORRIGAN	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	NANCY J. HUTSON	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	LEON O. MOULDER, JR	65 HAYDEN AVENUE, LEXINGTON, MA 02421

Signatures

Signature	BENJAMIN S. HARSHBARGER
Title	ASSISTANT SECRETARY