

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

PARP
0558541
Alison Lundergan Grimes
KY Secretary of State
Received and Filed
2/7/2014 1:25:16 PM
Fee receipt: \$15.00

Alison Lundergan Grimes
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
<http://www.sos.ky.gov>

**Annual Report
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ARP

Company: CUBIST PHARMACEUTICALS, INC.
Company ID: 0558541
State of origin: Delaware
Formation date: 4/21/2003 12:00:00 AM
Date filed: 2/7/2014 1:25:16 PM
Fee: \$15.00

Principal Office

65 HAYDEN AVENUE
LEXINGTON, MA 02421

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

	MICHAEL W BONNEY	65 HAYDEN AVENUE, LEXINGTON, MA 02421
	JOSEPH L. FARMER	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Secretary	THOMAS J. DESROSIER	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Treasurer	MICHAEL J. TOMSICEK	65 HAYDEN AVENUE, LEXINGTON, MA 02421

Directors

Director	KENNETH M BATE	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MARTIN ROSENBERG	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	J. MATTHEW SINGLETON	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MICHAEL W. BONNEY	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MARTIN H. SOETERS	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MICHAEL W. WOOD	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	MARK H. CORRIGAN	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	NANCY J. HUTSON	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	LEON O. MOULDER, JR	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	JANE E. HENNEY	65 HAYDEN AVENUE, LEXINGTON, MA 02421
Director	ALISON F. LAWTON	65 HAYDEN AVENUE, LEXINGTON, MA 02421

Signatures

Signature	THOMAS J. DESROSIER
Title	SECRETARY