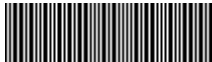


**KENTUCKY SECRETARY OF STATE
P.O.BOX 718
FRANKFORT, KY 40602**



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Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

PHOENIX SAFETY CONSULTING, LLC

did not file its 2021 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the limited liability company on October 19, 2021.

IMPORTANT NOTICE

**PHOENIX SAFETY CONSULTING, LLC
120 EAST MAIN STREET
PRINCETON KY 42445**



Michael G. Adams

Secretary of State