Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

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KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

KENTUCKY BRAND BUILDERS LLC

Article II: The street address of the company's initial registered office in Kentucky is

164 Old Porter Pike, Bowling Green, KY 42103

and the name of the initial registered agent at that address is Michael R Elmore

Article III: The mailing address of the company's initial principal office is

2413 Nashville Rd, Box B-16, Bowling Green, KY 42103

Article IV: The limited liability company is to be managed by Members

Executed by the Organizers on Sunday, November 13, 2022

Holly M Title: Partner Elmore Cheryl Title: Partner Gilstrap

I, Michael R Elmore, consent to serve as the Registered Agent on behalf of the limited liability company. on Sunday, November 13, 2022