Commonwealth of Kentucky Michael G. Adams, Secretary of St.

0203343 Michael G. Adams KY Secretary of State Received and Filed 3/31/2022 5:29:42 PM

Fee receipt: \$15.00

Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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Company: STEAK N SHAKE INC.

Company ID: 0203343 State of origin: Indiana

Formation date: 6/27/1985 12:00:00 AM Date filed: 3/31/2022 5:29:42 PM

Fee: \$15.00

Principal Office

107 S. PENNSYLVANIA ST #400 INDIANAPOLIS, IN 46204

Registered Agent Name/Address

Corporation Service Company 421 WEST MAIN STREET FRANKFORT, KY 40601

Current Officers

Accountant	CORY FERGUSON	107 South Pennsylvania Street, Suite 400 Indianapolis, IN 46204
CFO	STEVEN L. MAY	107 South Pennsylvania Street, Suite 400 Indianapolis, IN 46204
President	SARDAR BIGLARI	107 South Pennsylvania Street, Suite 400 Indianapolis, IN 46204
Secretary	SARDAR BIGLARI	107 South Pennsylvania Street, Suite 400 Indianapolis, IN 46204

Directors

Director SARDAR BIGLARI 107 South Pennsylvania Street, Suite 400 Indianapolis, IN 46204

Signatures

Signature KIYA COULIBALY

Title SENIOR TAX ACCOUNTANT