LARP

Commonwealth of Kentucky Trey Grayson, Secretary of State

0621243 Trey Grayson Secretary of State Received and Filed

9/17/2009 11:41:06 AM Fee receipt: \$15.00

Trey Grayson Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: ZF STEERING SYSTEMS, LLC

Company ID: 0621243 State of origin: Delaware

Formation date: 9/8/2005 12:00:00 AM **Date filed:** 9/17/2009 11:41:06 AM

Fee: \$15.00

Principal Office

1201 AVIATION BLVD HEBRON, KY 41048

Registered Agent Name/Address

C T CORPORATION SYSTEM 4169 WESTPORT ROAD LOUISVILLE, KY 40207

Members/Managers

Manager DR. ROLF BULANDER 15811 CENTENNIAL DRIVE, NORTHVILLE, MI 48168

Signatures

Signature DR. ROLF BULANDER

Title MANAGER