Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Company: THERMO FISHER SCIENTIFIC INC.

Company ID: 0557244
State of origin: Delaware

Formation date: 3/31/2003 12:00:00 AM Date filed: 6/11/2021 1:38:17 PM

Fee: \$15.00

Principal Office

168 THIRD AVENUE WALTHAM, MA 02451

Registered Agent Name/Address

CAPITOL CORPORATE SERVICES INC 828 LANE ALLEN ROAD SUITE 219 LEXINGTON, KY 40504

Current Officers

Assistant Treasurer MAURA A. SPELLMAN 168 THIRD AVENUE, WALTHAM, MA 02451 168 THIRD AVENUE, WALTHAM, MA 02451 Assistant Treasurer ELIZABETH J. SUTER Chairman MARC N. CASPER 168 THIRD AVENUE, WALTHAM, MA 02451 CEO MARC N. CASPER 168 THIRD AVENUE, WALTHAM, MA 02451 CFO STEPHEN M WILLIAMSON 168 THIRD AVENUE, WALTHAM, MA 02451 COO MARK P. STEVENSON 5781 VAN ALLEN WAY, CARLSBAD, CA 92008 168 THIRD AVENUE, WALTHAM, MA 02451 President MARC N. CASPER Assistant Secretary JAMES E. BRUNI 300 INDUSTRY DRIVE, PITTSBURGH, PA 15275 Assistant Secretary ROBERT H. FETTER 168 THIRD AVENUE, WALTHAM, MA 02451 Assistant Secretary ANTHONY H. SMITH 168 THIRD AVENUE, WALTHAM, MA 02451 Assistant Secretary MICHAEL K. MICHAUD 168 THIRD AVENUE, WALTHAM, MA 02451 Assistant Secretary GENOFFIR MACLEOD 5781 VAN ALLEN WAY, CARLSBAD, CA 92008 Secretary 168 THIRD AVENUE, WALTHAM, MA 02451 SHARON S. BRIANSKY Assistant Secretary GENOFFIR MCLEOD 168 THIRD AVENUE, WALTHAM, MA 02451 Assistant Secretary JONAS SVEDLUND 168 THIRD AVENUE, WALTHAM, MA 02451 Treasurer ANTHONY H. SMITH 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President PETER E. HORNSTRA 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President 168 THIRD AVENUE, WALTHAM, MA 02451 KENNETH J. APICERNO Vice President 5781 VAN ALLEN WAY, CARLSBAD, CA 92008 MARK P. STEVENSON 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President SYED JAFRY Vice President ANTHONY H. SMITH 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President SHIRAZ LADIWALA 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President FREDERICK M. LOWERY 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President DANIEL P. SHINE 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President STEPHEN M WILLIAMSON 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President LISA P. BRITT 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President SHARON S. BRIANSKY 168 THIRD AVENUE, WALTHAM, MA 02451 Vice President 168 THIRD AVENUE, WALTHAM, MA 02451 MICHAEL A. BOXER Vice President MICHEL LAGARDE 168 THIRD AVENUE, WALTHAM, MA 02451

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PAUL G. PARKER	168 THIRD AVENUE, WALTHAM, MA 02451
RYAN SNYDER	168 THIRD AVENUE, WALTHAM, MA 02451
KONRAD BAUER	168 THIRD AVENUE, WALTHAM, MA 02451
DANIELLA CRAMP	168 THIRD AVENUE, WALTHMA, MA 02451
JOSEPH HOLMES	168 THIRD AVENUE, WALTHAM, MA 02451
RAFAEL TEJADA	168 THIRD AVENUE, WALTHAM, MA 02451
SANDRA BELL POUND	168 THIRD AVENUE, WALTHAM, MA 02451
	GIANLUCA PETTITI MICHAEL D. SHAFER PAUL G. PARKER RYAN SNYDER KONRAD BAUER DANIELLA CRAMP JOSEPH HOLMES RAFAEL TEJADA

Directors

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Director	JIM P. MANZI	168 THIRD AVENUE, WALTHAM, MA 02451
Director	SCOTT M. SPERLING	168 THIRD AVENUE, WALTHAM, MA 02451
Director	TYLER JACKS	168 THIRD AVENUE, WALTHAM, MA 02451
Director	THOMAS J. LYNCH	168 THIRD AVENUE, WALTHAM, MA 02451
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Director	JAMES MULLEN	168 THIRD AVENUE, WALTHAM, MA 02451
Director	DEBORA L. SPAR	168 THIRD AVENUE, WALTHAM, MA 02451
Director	R ALEXANDRA (ALEX) KEI	TH 168 THIRD AVENUE, WALTHAM, MA 02451

Signatures

Signature Title JAMES E BRUNI ASSISTANT SECRETARY