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Michael G. Adams  
KY Secretary of State

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# Commonwealth of Kentucky

## Michael G. Adams, Secretary of State

Michael G. Adams  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

### Annual Report Online Filing

ARP

**Company:** THERMO FISHER SCIENTIFIC INC.  
**Company ID:** 0557244  
**State of origin:** Delaware  
**Formation date:** 3/31/2003 12:00:00 AM  
**Date filed:** 6/15/2022 11:49:53 AM  
**Fee:** \$15.00

#### Principal Office

168 THIRD AVENUE  
WALTHAM, MA 02451

#### Registered Agent Name/Address

CAPITOL CORPORATE SERVICES INC  
828 LANE ALLEN ROAD  
SUITE 219  
LEXINGTON, KY 40504

#### Current Officers

Assistant Treasurer	MAURA A. SPELLMAN	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Treasurer	ELIZABETH J. SUTER	168 THIRD AVENUE, WALTHAM, MA 02451
Chairman	MARC N. CASPER	168 THIRD AVENUE, WALTHAM, MA 02451
CEO	MARC N. CASPER	168 THIRD AVENUE, WALTHAM, MA 02451
CFO	STEPHEN M WILLIAMSON	168 THIRD AVENUE, WALTHAM, MA 02451
President	MARC N. CASPER	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	JAMES E. BRUNI	300 INDUSTRY DRIVE, PITTSBURGH, PA 15275
Assistant Secretary	ROBERT H. FETTER	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	ANTHONY H. SMITH	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	MICHAEL K. MICHAUD	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	GENOFFIR MACLEOD	5781 VAN ALLEN WAY, CARLSBAD, CA 92008
Assistant Secretary	JONAS SVEDLUND	168 THIRD AVENUE, WALTHAM, MA 02451
Treasurer	ANTHONY H. SMITH	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	ANTHONY H. SMITH	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	FREDERICK M. LOWERY	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	DANIEL P. SHINE	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	STEPHEN M WILLIAMSON	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	MICHAEL A. BOXER	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	MICHEL LAGARDE	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	GIANLUCA PETTITI	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	MICHAEL D. SHAFER	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	DANIELLA CRAMP	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	JOSEPH HOLMES	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	RAFAEL TEJADA	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	SANDRA BELL POUND	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	KONRAD BAUER	168 THIRD AVENUE, WALTHAM, MA 02451

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**Michael G. Adams, Secretary of State**

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**Annual Report  
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**ARP**

Vice President	LISA P BRITT	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	PAUL G PARKER	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	RYAN SNYDER	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	ADITYA JOSHI	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	DAVID JOHNSTON	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	JOHN SOS	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	JULIA CHEN	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	MARK SMEDLEY	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	MONICA MANOTAS	168 THIRD AVENUE, WALTHAM MA 02451
Vice President	THOMAS GROVER	168 THIRD AVENUE, WALTHAM MA 02451

**Directors**

Director	MARC N. CASPER	168 THIRD AVENUE, WALTHAM, MA 02451
Director	JIM P. MANZI	168 THIRD AVENUE, WALTHAM, MA 02451
Director	SCOTT M. SPERLING	168 THIRD AVENUE, WALTHAM, MA 02451
Director	TYLER JACKS	168 THIRD AVENUE, WALTHAM, MA 02451
Director	NELSON J. CHAI	168 THIRD AVENUE, WALTHAM, MA 02451
Director	LARS R. SORENSON	168 THIRD AVENUE, WALTHAM, MA 02451
Director	C. MARTIN HARRIS	168 THIRD AVENUE, WALTHAM, MA 02451
Director	DION J. WEISLER	168 THIRD AVENUE, WALTHAM, MA 02451
Director	JAMES MULLEN	168 THIRD AVENUE, WALTHAM, MA 02451
Director	DEBORA L. SPAR	168 THIRD AVENUE, WALTHAM, MA 02451
Director	R ALEXANDRA (ALEX) KEITH	168 THIRD AVENUE, WALTHAM, MA 02451
Director	RUBY R CHANDY	168 THIRD AVENUE, WALTHAM, MA 02451

**Signatures**

<b>Signature</b>	JAMES E BRUNI
<b>Title</b>	ASSISTANT SECRETARY