Commonwealth of Kentucky 1261144 Michael G. Adams, Secretary of St KY Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

USE OF FORCE CONSULTING LLC

Article II: The street address of the company's initial registered office in Kentucky is

756 Benson Dr, APT 15, RICHMOND, KY 40475

and the name of the initial registered agent at that address is Shannon West

Article III: The mailing address of the company's initial principal office is

756 Benson Drive, Apt 15, Richmond, KY 40475

Article IV: The limited liability company is to be managed by **Members**

Article V: This entity has elected to file as a veteran-owned company as defined by KRS 14A.1-070 (44), (45), and KRS 14A.2-165.

This Filing is Effective on Saturday, February 18, 2023 Executed by the Organizer on Saturday, February 18, 2023

Shannon Title: Owner

West

I, **Shannon West**, consent to serve as the Registered Agent on behalf of the limited liability company. on Saturday, February 18, 2023