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LAOO**Michael G. Adams**
Kentucky Secretary of State
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**ARTICLES OF ORGANIZATION
FOR
B&A RISK MANAGEMENT LLC**

The undersigned, serving as the organizer, hereby forms a Kentucky limited liability company pursuant to the Kentucky Limited Liability Company Act, Chapter 275 of the Kentucky Revised Statutes, as amended (the "Act"), as follows:

ARTICLE I
NAME

The name of the limited liability company shall be B&A Risk Management LLC (the "Company").

ARTICLE II
INITIAL REGISTERED OFFICE AND INITIAL REGISTERED AGENT

The street address of the Company's initial registered office shall 10712 Worthington Lane, Prospect, Kentucky 40059. The name of the Company's initial registered agent at that office shall be Alex D. Norton.

ARTICLE III
INITIAL PRINCIPAL OFFICE

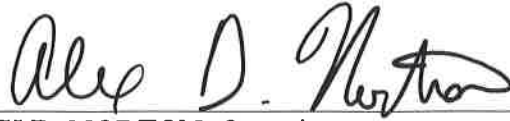
The mailing address of the initial principal office of the Company shall be 10712 Worthington Lane, Prospect, Kentucky 40059.

ARTICLE IV
MANAGEMENT

The Company shall be managed by its managers.

[Signature page immediately follows.]

The undersigned has executed these Articles of Organization as Organizer of B&A Risk Management LLC as of the 14th day of May, 2021.



ALEX D. NORTON, Organizer

STATEMENT OF CONSENT OF INITIAL REGISTERED AGENT

Pursuant to KRS 14A.4-020, the undersigned as the initial registered agent and agent for service of process identified in Article 2 of the Articles of Organization of B&A Risk Management LLC (the "Company"), hereby consents to serve the Company in that capacity until such time as such appointment is terminated or he resigns in accordance with the applicable provisions of the Kentucky Limited Liability Company Act.

Date: May 14, 2021



ALEX D. NORTON

This foregoing instrument
prepared by:



Scott R. Townsend
VICE COX & TOWNSEND PLLC
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Louisville, KY 40206