Commonwealth of Kentucky Michael G. Adams, Secretary of State

P101 1397448.09 Michael G. Adams Secretary of State Received and Filed 9/24/2024 12:00:00 AM

Fee receipt: \$90

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Certificate of Authority

FBE

Pursuant to the provisions of KRS 14A.9 - 030 the undersigned hereby applies for authority to transact business in Kentucky on behalf of the entity named below and, for that purpose, submits the following statements:

- 1. The entity is a **profit corporation**.
- 2. The name of the entity is

EMERITUS INSTITUTE OF MANAGEMENT, INC.

- 3. The state or country under whose law the entity is organized is **Delaware**.
- 4. The date of organization is **7/2/2018** and the period of duration is **perpetual**.
- 5. The mailing address of the entity's principal office is

50 Milk Street, Floor 16, Boston, MA 02109

6. The name of the initial registered agent is

Business Filings Incorporated

and the street address of the entity's initial registered office in Kentucky is

306 W. Main St., Ste 512, Frankfort, KY 40601

7. The names and business addresses of the entity's representatives:

Director	Gabriel Lee Hock Heng	50 Milk Street, Floor 16, Boston, MA 02109
Secretary	Gabriel Lee Hock Heng	50 Milk Street, Floor 16, Boston, MA 02109
Officer	Shaun Fali Dubash	50 Milk Street, Floor 16, Boston, MA 02109
Director	Shaun Fali Dubash	50 Milk Street, Floor 16, Boston, MA 02109
Director	Lisa Rohrer	50 Milk Street, Floor 16, Boston, MA 02109
Director	Ashley Cross Chiampo	50 Milk Street, Floor 16, Boston, MA 02109

8. This filing will be effective on Tuesday, September 24, 2024.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **President: Shaun Fali Dubash**

I, Chris Das, AVP, Business Filings Incorporated, consent to

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sign for **Business Filings Incorporated** wh Registered Agent on behalf of this entity on 7 24, 2024.

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