KENTUCKY SECRETARY OF STATE P.O.BOX 718 FRANKFORT, KY 40602



First Class Mail US Postage Paid Frankfort, KY Permit No. 888

Certificate of Revocation

I, Alison Lundergan Grimes, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

STRATEGIC FRANCHISING SYSTEMS, Inc.

did not file its 2019 annual report within sixty days after it was due. Accordingly, the Secretary of State revoked the corporation's authority to transact business in Kentucky on October 16, 2019.

IMPORTANT NOTICE

STRATEGIC FRANCHISING SYSTEMS, INC. 221 BEACH ROAD SUITE 219 SIESTA KEY FL 34242