Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

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KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

FRCH NELSON WORLDWIDE LLC

Article II: The street address of the company's initial registered office in Kentucky is

4965 US HWY 42SUITE 1000-34, LOUISVILLE, KY 40222

and the name of the initial registered agent at that address is **LEGALINC CORPORATE SERVICES INC.**

Article III: The mailing address of the company's initial principal office is

122 CASAGRANDE ST, FORT THOMAS, KY 41075

Article IV: The limited liability company is to be managed by Members

Executed by the Organizer on Monday, August 8, 2022

Signature of Organizer: YOUNG PARK

I, WESLEY DOLAN, consent to sign for LEGALINC CORPORATE SERVICES INC. who serves as the Registered Agent on behalf of the limited liability company. on Monday, August 8, 2022 LAOO