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Michael G. Adams
Kentucky Secretary of State
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**ARTICLES OF ORGANIZATION
FOR
GRAY ARCHITECTS AND ENGINEERS, LLC**

The undersigned person sets forth the following Articles of Organization as of March 6, 2023 for the purpose of organizing a limited liability company (the “Company”) under the Kentucky Limited Liability Company Act:

**ARTICLE I
NAME**

The name of the limited liability company shall be Gray Architects and Engineers, LLC.

**ARTICLE II
INITIAL REGISTERED OFFICE AND INITIAL REGISTERED AGENT**

The street address of the Company’s initial registered office shall be 828 Lane Allen Road, Suite 219, Lexington, KY 40504. The name of the Company’s initial registered agent at that office shall be Cogency Global, Inc.

**ARTICLE III
INITIAL PRINCIPAL OFFICE**

The mailing address of the initial principal office of the Company shall be 10 Quality Street, Lexington, Kentucky 40502.

**ARTICLE IV
MANAGEMENT**

The Company shall be managed by one or more managers.

**ARTICLE V
CONVERSION**

The former name of the Company was Gray Architects and Engineers, P.S.C. Gray Architects and Engineers, P.S.C., a Kentucky professional services corporation (the “PSC”), was converted to the Company, a Kentucky limited liability company (the “Conversion”). There were 100 of the shares of the PSC’s common stock outstanding on March 6, 2023 The shareholders of the PSC’s common stock constituted the only voting group entitled to vote on the Conversion. There were 100 votes entitled to be cast by the shareholders of the PSC’s common stock. The

unanimous written consent of the shareholders dated March 6, 2023 had the effect of a unanimous vote at a meeting. Accordingly, the total number of undisputed votes cast for the amendment was 100. The number of votes cast was sufficient to approve and adopt the Conversion. At the Effective Time (as defined herein), each share of the capital stock of the PSC issued and outstanding immediately prior to the Effective Time shall automatically be converted into membership interests in the Company in accordance with the terms and conditions of the Plan of Conversion.

ARTICLE VI
EFFECTIVE DATE AND TIME

The effective date and time of the conversion shall be March 9, 2023 at 12:01 AM (the “Effective Time”).

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization,
effective as of the date first set forth above.

A handwritten signature in black ink, appearing to read 'M. Hoskins', written over a horizontal line.

Mary McDowell Hoskins, Organizer

STATEMENT OF CONSENT OF INITIAL REGISTERED AGENT

Pursuant to KRS 14A.4-010, the undersigned as the initial registered agent and agent for service of process identified in Article II of the Articles of Organization of Gray Architects and Engineers, LLC (the "Company"), hereby consents to serve the Company in that capacity until such time as such appointment is terminated or it resigns in accordance with the applicable provisions of the Kentucky Limited Liability Company Act.

Date: 03/06/2023

COGENCY GLOBAL, INC.

By: 