

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

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Alison Lundergan Grimes
KY Secretary of State
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Alison Lundergan Grimes
Secretary of State
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Annual Report
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ARP

Company: SEPHORA USA, INC.
Company ID: 0651254
State of origin: Delaware
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Principal Office

525 MARKET STREET
32ND FLOOR
SAN FRANCISCO, CA 94105

Registered Agent Name/Address

CSC-LAWYERS INCORPORATING SERVICE COMPANY
421 WEST MAIN STREET
FRANKFORT, KY 40601

Current Officers

CFO	Patrick Murray	525 Market Street, 32nd Floor, San Francisco, CA 94105
President	David Suliteanu	525 Market Street, 32nd Floor, San Francisco, CA 94105
Secretary	Eric Baysinger	525 Market Street, 32nd Floor, San Francisco, CA 94105

Directors

Director	David Suliteanu	525 Market Street, 32nd Floor, San Francisco, CA 94105
Director	Christopher de Lapuente	525 Market Street, 32nd Floor, San Francisco, CA 94105
Director	Jean-Jacques Guiony	525 Market Street, 32nd Floor, San Francisco, CA 94105

Signatures

Signature	Eric Baysinger
Title	Secretary