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Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

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Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: SEPHORA USA, INC.

Company ID: 0651254 State of origin: Delaware

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Principal Office

525 MARKET STREET 32ND FLOOR SAN FRANCISCO, CA 94105

Registered Agent Name/Address

CSC-LAWYERS INCORPORATING SERVICE COMPANY 421 WEST MAIN STREET FRANKFORT, KY 40601

Current Officers

CFO	Alexis Rollier	525 Market Street, 32nd Floor, San Francisco, CA 94105
President	David Suliteanu	525 Market Street, 32nd Floor, San Francisco, CA 94105
Secretary	Eric Baysinger	525 Market Street, 32nd Floor, San Francisco, CA 94105

Directors

Director	David Suliteanu	525 Market Street, 32nd Floor, San Francisco, CA 94105
Director	Christopher de Lapuente	525 Market Street, 32nd Floor, San Francisco, CA 94105
Director	Jean-Jacques Guiony	525 Market Street, 32nd Floor, San Francisco, CA 94105

Signatures

SignatureEric BaysingerTitleSecretary