

**Commonwealth of Kentucky**  
**Alison Lundergan Grimes, Secretary of State**

PARP  
**0651254**  
Alison Lundergan Grimes  
KY Secretary of State  
Received and Filed  
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Alison Lundergan Grimes  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** SEPHORA USA, INC.  
**Company ID:** 0651254  
**State of origin:** Delaware  
**Formation date:** 11/20/2006 12:00:00 AM  
**Date filed:** 6/14/2016 5:35:08 PM  
**Fee:** \$15.00

**Principal Office**

525 MARKET STREET  
32ND FLOOR  
SAN FRANCISCO, CA 94105

**Registered Agent Name/Address**

Corporation Service Company  
421 WEST MAIN STREET  
FRANKFORT, KY 40601

**Current Officers**

CFO	Alexis Rollier	525 Market Street, 32nd Floor, San Francisco, CA 94105
President	Calvin McDonald	525 Market Street, 32nd Floor, San Francisco, CA 94105
Secretary	Eric Baysinger	525 Market Street, 32nd Floor, San Francisco, CA 94105

**Directors**

Director	Calvin McDonald	525 Market Street, 32nd Floor, San Francisco, CA 94105
Director	Christopher de Lapuente	525 Market Street, 32nd Floor, San Francisco, CA 94105
Director	Jean-Jacques Guiony	525 Market Street, 32nd Floor, San Francisco, CA 94105

**Signatures**

<b>Signature</b>	Eric Baysinger
<b>Title</b>	Secretary