Commonwealth of Kentucky Michael G. Adams, Secretary of St

0651254 Michael G. Adams KY Secretary of State Received and Filed

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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Company: SEPHORA USA, INC.

Company ID: 0651254 State of origin: Michigan

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Fee: \$15.00

Principal Office

525 MARKET STREET 3RD FLOOR SAN FRANCISCO, CA 94105

Registered Agent Name/Address

Corporation Service Company 421 WEST MAIN STREET FRANKFORT, KY 40601

Current Officers

CFO	Christophe Le Boterff	525 Market Street, 3rd Floor, San Francisco, CA 94105
President	Jean-Andre Rougeot	525 Market Street, 3rd Floor, San Francisco, CA 94105
Secretary	Eric Baysinger	525 Market Street, 3rd Floor, San Francisco, CA 94105
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Directors

Director	Jean-Andre Rougeot	525 Market Street, 3rd Floor, San Francisco, CA 94105
Director	Christopher de Lapuente	525 Market Street, 3rd Floor, San Francisco, CA 94105
Director	Martin Brok	525 Market Street, 3rd Floor, San Francisco, CA 94105

Signatures

SignatureEric BaysingerTitleSecretary