KENTUCKY SECRETARY OF STATE P.O.BOX 718 FRANKFORT, KY 40602



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Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

Rubicon Consulting Corp

did not file its 2020 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the company on October 8, 2020.

IMPORTANT NOTICE

RUBICON CONSULTING CORP 946 GOSS AVENUE APPT 1338 LOUISVILLE KY 40217